Rail Delivery Group

National Rail

MEETING OF THE RDG BOARD

6 OCTOBER 2025

WATERLOO GENERAL OFFICES

ATTENDEE LIST	
Jac Starr (Chair)	RDG
Amanda Furlong	Arriva Group
Robin Gisby	DFTO Ltd.
Steve Montgomery	First Group
Patrick Verwer	Go-Ahead Group
Marc O'Connor	Mitsui
Jeremy Westlake	Network Rail
Jake Kelly	Network Rail
Peter Strachan	Serco
Alexia Course (deputising for James Price)	Transport for Wales Ltd.
Dominic Booth	Transport UK Group
Ola Ogun	RDG
Nicole Jennings	RDG
Jason Webb	RDG
Stewart Fox-Mills	RDG / FTR
Michael Moruzzi	RDG
Dan Mann	RDG
Rupert Bickham	RDG
Guests:	
Steve Murphy	Network Performance Board Chair
Alan Cain	RDG
Kurtis Marsden	RDG

Apologies: James Price, Andrew Haines, Hannah Ross.

Item No.	Welcome and introduction
1	Jac Starr opened the meeting, welcoming members and noting apologies.

Item No.	Approval of record and Actions update
2	The minutes were accepted as a record of the last meeting on 14 July. All Actions bar 1407.04 were noted as closed or completed.

Item No.	RDG Activity Update
3	<u>Chair & RDG CEO Update:</u> JS presented a Chair and CEO update based on the CEO Report. The RCX Survey is exceeding expectations so far; first results are due in November. VAWG – this has been an encouraging, coordinated effort from across the industry. Updates were given on the progress of the RDG Board priorities.

Item No.	Network Performance Update
4	

Item No.	RDG Systems Roadmap
5	SFM summarised the five headlines contained in the paper. Focus is centred on the alignment of roadmaps and reform. This is examining the use of retail systems – particularly around PAYG.

Item No.	RDG Governance
6	JS presented the item with approval for the paper and its recommendations sought.

Item No.	RDG Business Continuity
7	Alan Cain and Kurtis Marsden joined the Board. Contextually, the Rail Cyber Security Strategy was distributed to the industry in the last week – distributed to members of the Rail Cyber Security Committee. AC outlined the initial practices RDG currently possess.

Item No.	Meeting Close

8	**AOB:** No AOB was raised. The Board thanked Andrew Haines (in absentia) for his services to RDG and the industry and wished him well in the future post his retirement from Network Rail later in the month.