

Rail Delivery Group



MEETING OF THE RDG BOARD

19 MAY 2025

WATERLOO GENERAL OFFICES

ATTENDEE LIST	
Jac Starr (Chair)	RDG
Amanda Furlong	Arriva Group
Steve Montgomery	First Group
Patrick Verwer	Go-Ahead
Robin Gisby	DFTO
Marc O'Connor	Mitsui
Sir Andrew Haines	Network Rail
Jake Kelly	Network Rail
Graham Cooke (deputising for Hannah Ross)	Scottish Rail Holdings
Alan Pilbeam (deputising for Dominic Booth)	Transport UK Group
Ernesto Sicilia	Trenitalia
Ola Ogun	RDG
Nicole Jennings	RDG
Jason Webb	RDG
Stewart Fox-Mills	RDG / GBR TT
Michael Moruzzi	RDG
Sam Woolley (deputising for Dan Mann)	RDG
Rupert Bickham	RDG
Guests:	
Neil Robertson	NSAR
Lucy D'Orsi	British Transport Police
Dave Machin	Berkeley

Apologies: James Price, Dan Mann, Hannah Ross, Dominic Booth, Peter Strachan, Graham Cross.

Item No.	Welcome and introduction
1	Jac Starr opened the meeting, welcoming members and noting apologies.

Item No.	Approval of record and Actions update
2	The minutes were accepted as a record of the last meeting on 24 March. All Actions were noted as closed or completed.

Item No.	RDG Activity Update
3	<p><u>Chair & RDG CEO Update:</u> JS presented a Chair and CEO update based on the CEO Report.</p> <p>The VAWG workshop held last Thursday was a real success.</p> <p>NPB – SW presented on progress since March on the Performance Restoration Framework.</p> <p><u>Deputy Chair Update:</u> AH presented the deputy chair update.</p>

Item No.	NSAR Strategy
4	Neil Robertson updated on the Board on NSAR's revised strategy towards both industry and supply chain.

Item No.	FTR Update
5	An overall update on the FTR programme was provided. The Strategic Narrative has been updated and presented to the SoS, receiving positive engagement. The programme is becoming more advanced in its delivery.

Item No.	Cyber & NRE Independent Report
7	This follows on from the February meeting when NRE was discussed. A wider audit on RDG's systems and practices was conducted independently. The report had four recommendations to be examined further. NRE continues to see improvements to date (with improved CSAT scores) as part of its wider modernisation.

Item No.	BTP Update
6	Lucy D'Orsi joined the meeting highlighting a number of strategic pieces of work that the BTP were engaged in and areas of collaboration with the Board.

Item No.	Meeting Close
8	AOB: The Board Terms of Reference were included in the pack. This was MTR's last meeting at RDG Board.