

Rail Delivery Group



MEETING OF THE RDG BOARD

24 MARCH 2025

WATERLOO GENERAL OFFICES

ATTENDEE LIST	
Jac Starr (Chair)	RDG
Amanda Furlong	Arriva Group
Steve Montgomery	First Group
Patrick Verwer	Go-Ahead
Graham Cross	MTR
Robin Gisby	DFTO
Marc O'Connor	Mitsui
Sir Andrew Haines	Network Rail
Jake Kelly	Network Rail
Peter Strachan	Serco
Alexia Course (deputising for James Price)	Transport for Wales Ltd.
Dominic Booth	Transport UK Group
Ernesto Sicilia	Trenitalia
Ola Ogun	RDG
Dan Mann	RDG
Nicole Jennings	RDG
Jason Webb	RDG
Stewart Fox-Mills	RDG / GBR TT
Michael Moruzzi	RDG
Rupert Bickham	RDG
Guests:	
Steve Murphy	Network Performance Chair
Anit Chandarana	Network Rail

Apologies: James Price, Hannah Ross.

Item No.	Welcome and introduction
1	Jac Starr opened the meeting, welcoming members and noting apologies.

Item No.	Approval of record and Actions update
2	The minutes were accepted as a record of the last meeting. All Actions were noted as closed or completed.

Item No.	RDG Activity Update
3	<p><u>Chair & RDG CEO Update:</u> JS presented a Chair and CEO update based on the CEO Report.</p> <p>RDG plans to submit a response to the DfT Consultation by 15 April.</p> <p>Cyber & NRE: Ongoing audit, NRE's Performance has seen improvement since last discussed at Board.</p> <p>Continue to work with BTP on VAWG.</p> <p><u>Deputy Chair Update:</u> AH presented the Deputy Chair update.</p>

Item No.	RDG Board Priorities
4	JS thanked those that had been involved in the formulation and offered sponsorship/mentoring for these Priorities. The Priorities will be the focus of a monthly reporting cycle shared with this Board.

Item No.	FTR Update
6	An overall update on the FTR programme was provided; FTR has been named as one of the five SoS priorities for GBR. Engagement from DfT has been positive.

Item No.	Network Performance Update
5	<p>Steve Murphy joined the meeting; this marked six months since the refocussed NPB. SMu noted he was thankful for the industry's support. The next challenge is how to move this to implementation. The focus is on the five pillars of the Performance Restoration Framework and how to showcase solutions. SMu noted that often the solution already exists within the industry it is just about sharing this more widely.</p> <p>NPB has access to the breadth of industry and its data; alongside testimony from the majority of operators and NR routes that have been to NPB in the last six months.</p>

	RDG Board endorsed a direct link to NPB – including how the Board can create the conditions to support NPB as an entity.
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Item No.	FY25/26 Budget sign off
7	The budget was brought to the Board at the end of 2024; since then, work has been undertaken with internal groups and with operators to integrate into ABPs. The Budget was Approved.

Item No.	Meeting Close
8	AOB: Board Members were reminded of the RDG Members Survey. The current Board Terms of Reference are included for reference.